



### WHS Mission

To provide meaningful and engaging work in the pursuit of profound learning.

### WHS Vision

To be the world-class learning organization focused on continuous quality growth for all.

### WHS Strategic Target Areas:

Student Learning

Safe and Healthy Environment

Fiscal Responsibility

### Strategic Plan and Stakeholder Review

WHS establishes five year goals to support the district's mission and vision and by identifying key requirements within three strategic target areas. The current Strategic Plan extends through spring 2016. Progress updates are posted following the close of each trimester and reviewed with the Board in January and July public sessions.

# 2011-2016 WWS Strategic Plan

## Student Learning

By 2016,

- WWS Graduation Rates will have continually exceeded 90%.
- 97% of WWS Graduates will have passed the English 10 End of Course Assessment (ECA).
- 97% of WWS Graduates will have passed the Algebra 1 End of Course Assessment (ECA).
- 58% of WWS Graduates will graduate with an Honors Diploma.
- 52% of WWS Graduates will have scored 3 or above on one or more Advanced Placement Exams.
- WWS students in grade levels three through eight will meet or exceed 90% ISTEP+ passing rates for combined English/Language Arts and Math (ELS/Math).
- WWS student in grades two through seven will sustain a national ranking of 90<sup>th</sup> percentile or greater in NWEA Gains for reading, math, and language.
- WWS student in grades two through seven will sustain a 90<sup>th</sup> percentile or greater ranking in NWEA Status as national comparisons for reading, math, and language.

## Safe and Healthy Environment

Continuously over five years,

- Each building will achieve an exemplary rating during 100% of its safety preparedness exercises.
- 90% of students, staff, parents, and community members will report an overall satisfaction level of satisfied or highly satisfied with Westfield Washington Schools.
- WWS students will sustain a 97% or greater attendance rate each trimester.

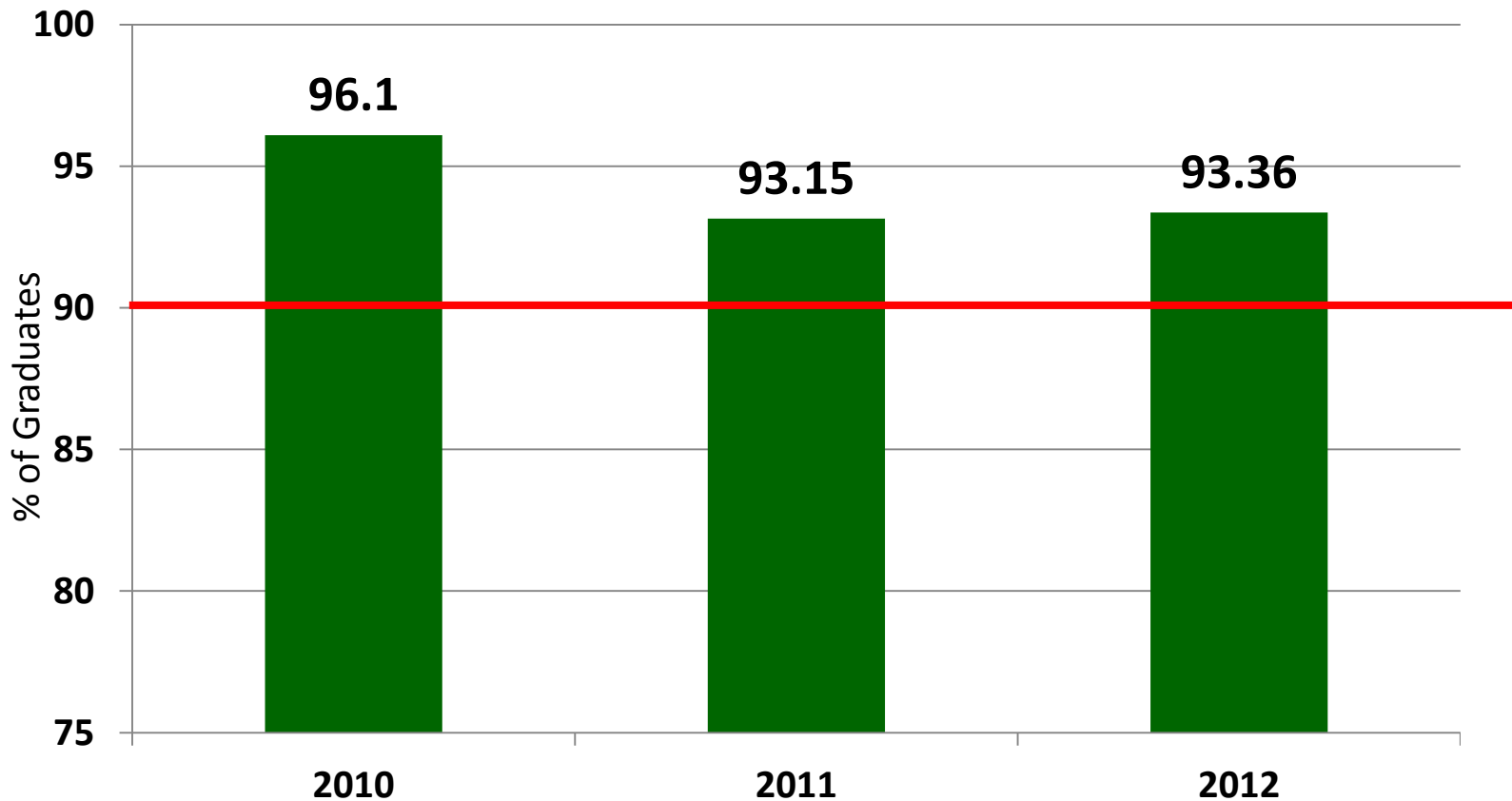
## Fiscal Responsibility

- Westfield Washington Schools will achieve 8% year-end cash balances in all funds.
- Total expenditures per student in non-instructional funds will not increase by more than 1% per year. Available expenditures will be directed to the General Fund to meet instructional needs.



# Stakeholder Review

By 2016, WHS Graduation Rates will have continually exceeded 90%.

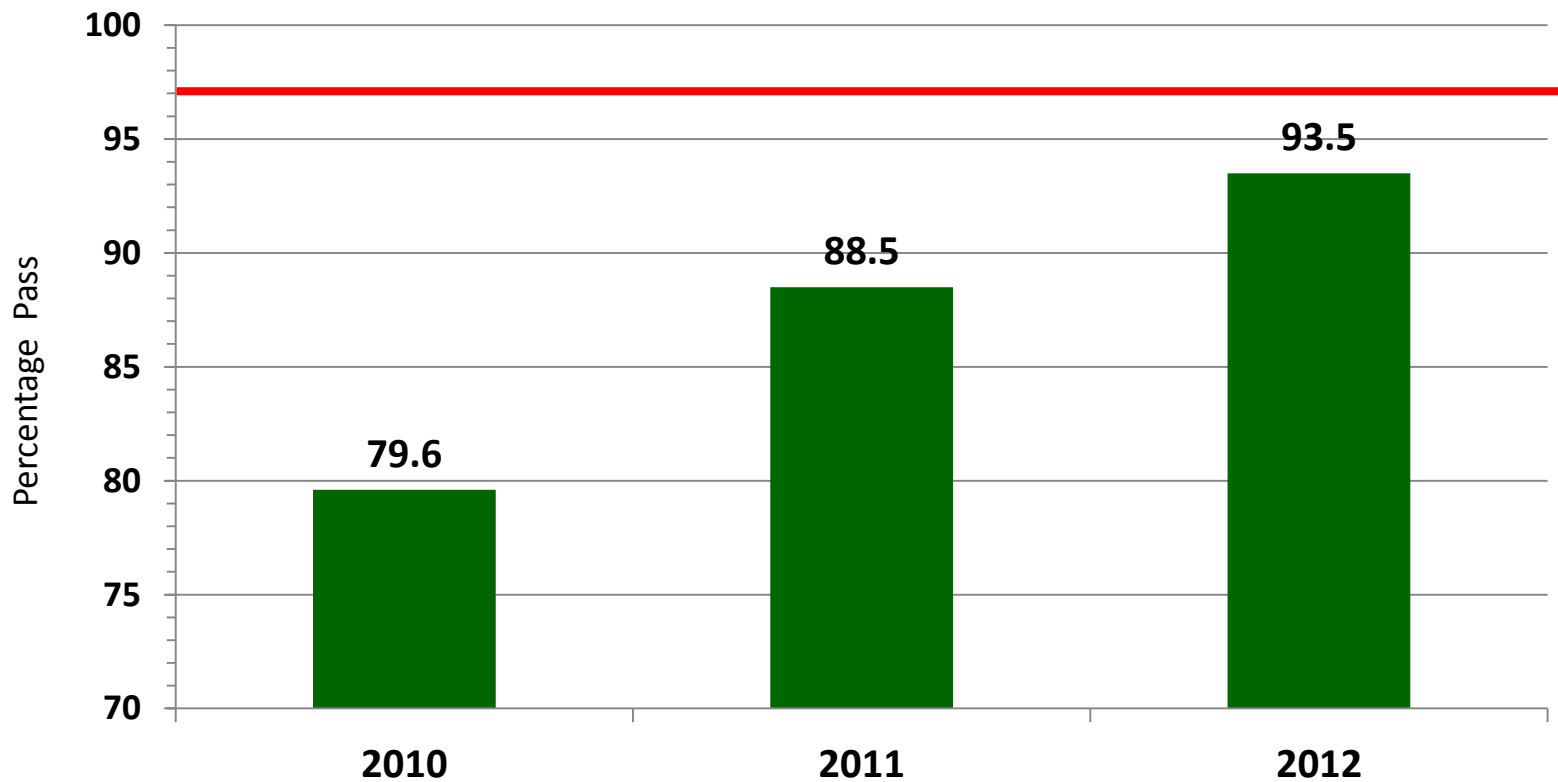


Indiana defines graduation rate as the percentage of a cohort of students identified in the 9<sup>th</sup> grade year who earn a diploma within four years.



# Stakeholder Review

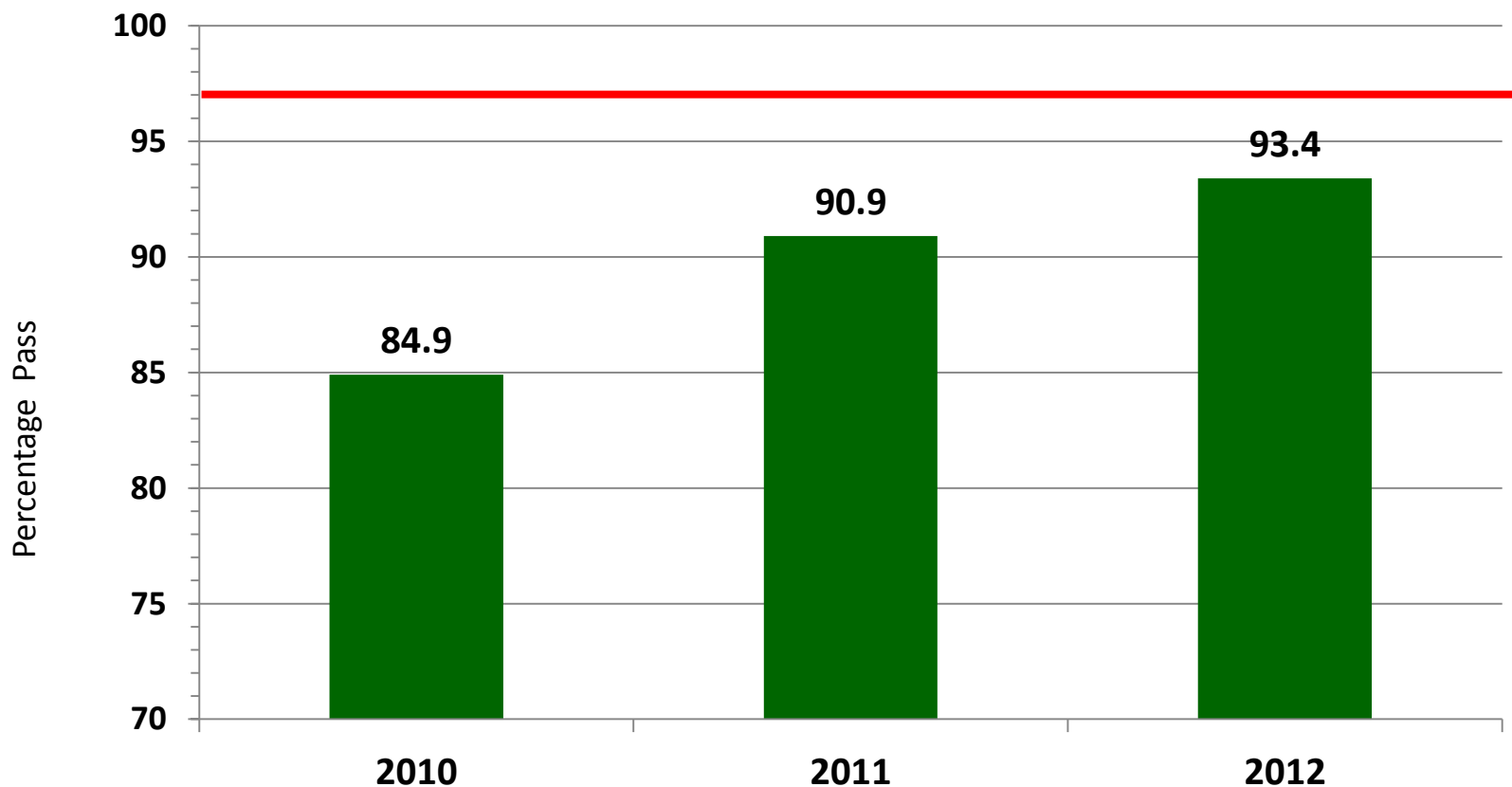
By 2016, 97% of WHS Graduates will have passed the English 10 End of Course Assessment (ECA).





# Stakeholder Review

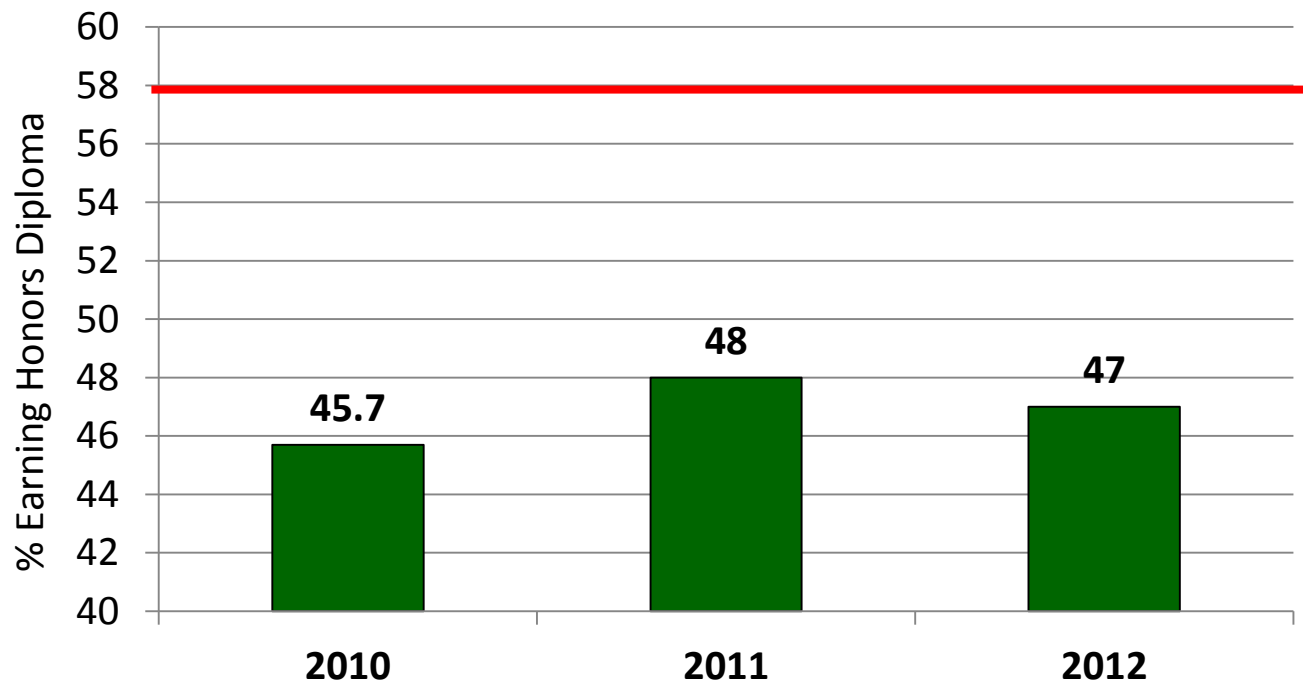
By 2016, 97% of WHS Graduates will have passed the Algebra 1 End of Course Assessment (ECA).





# Stakeholder Review

By 2016, 58% of WWS Graduates will graduate with an Honors Diploma.

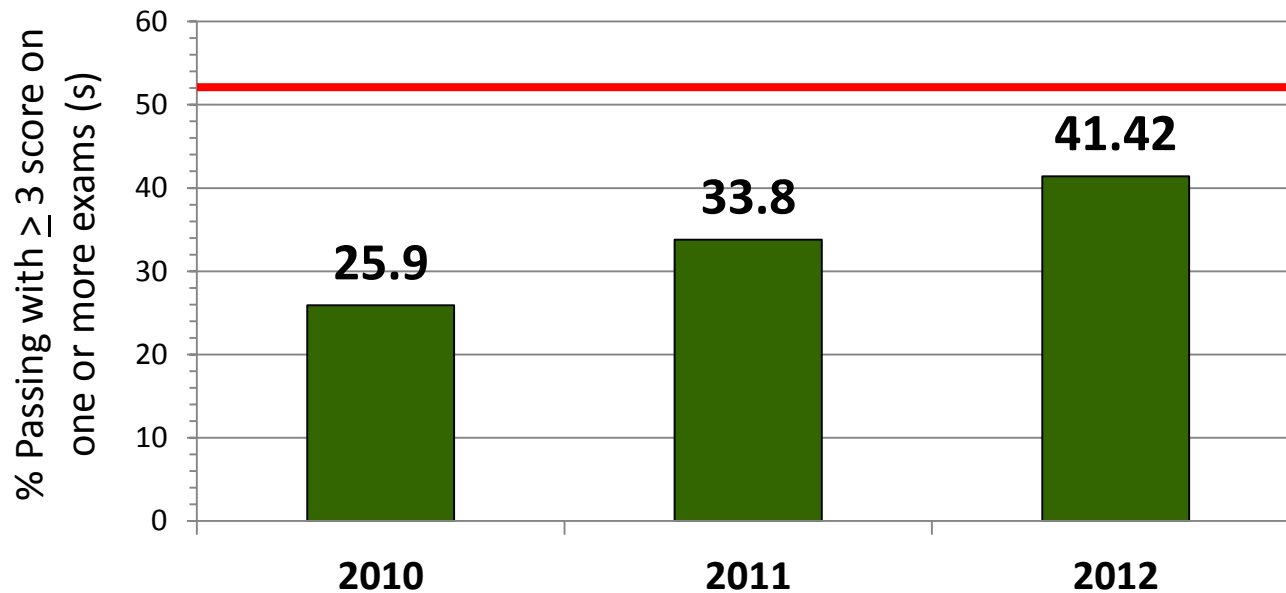


An Honors Diploma provides greatest access for post high school college and career experiences. In addition to meeting Core 40 graduation requirements, students earning an Honors Diploma will have completed three years of one foreign language or two years of two languages and will have completed two Advanced Placement (AP) or Advanced College Placement (ACP) courses.



# Stakeholder Review

By 2016, 52% of WHS Graduates will have scored 3 or above on one or more Advanced Placement Exams.



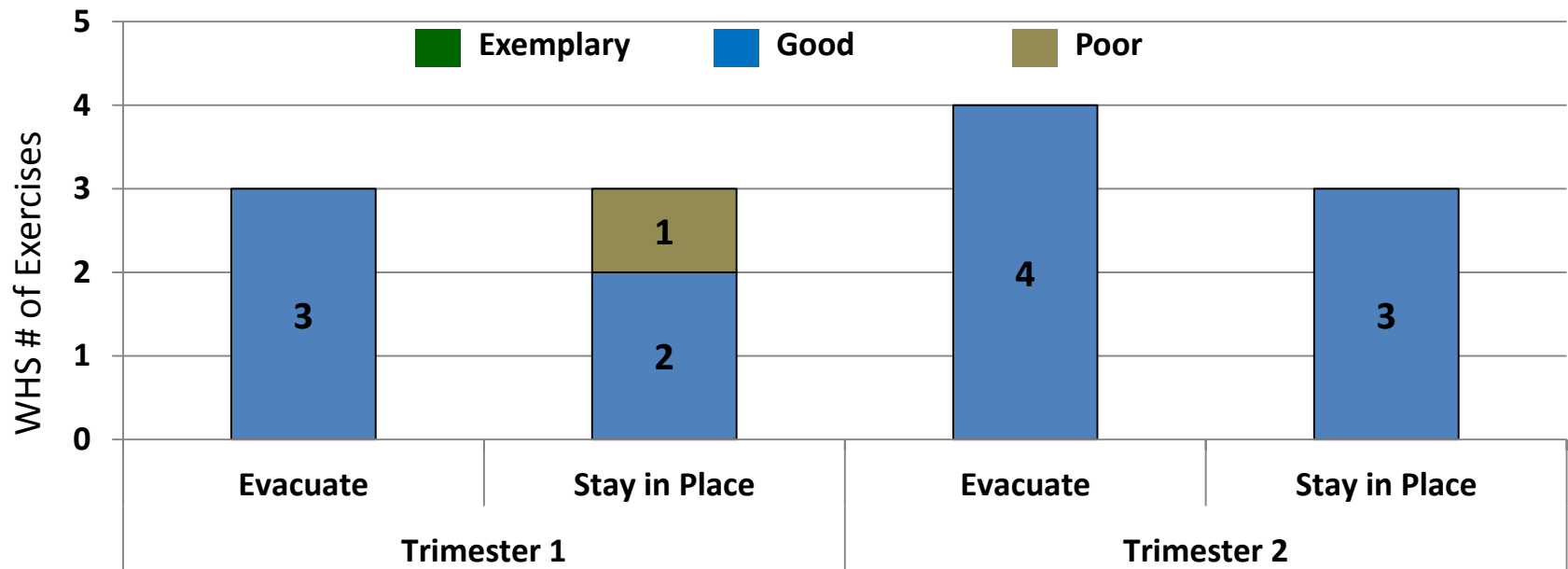
AP exams are national exams and reflect college freshman/sophomore level skills and content. A three (3) or higher is considered a passing score by the College Board. Indiana students earning a 3, 4, or 5 are awarded automatic college credit at any public Indiana 2-4 year college or university.

College Board provides this information in July following the closing of exams.



# Stakeholder Review

Each building will achieve an exemplary rating during 100% of its safety preparedness exercises.



Student safety is dependent upon preparedness. WHS is committed to frequent practice and continuous improvement in responding to drills which intentionally introduce unexpected challenges that simulate those likely to occur in the event of real emergencies.

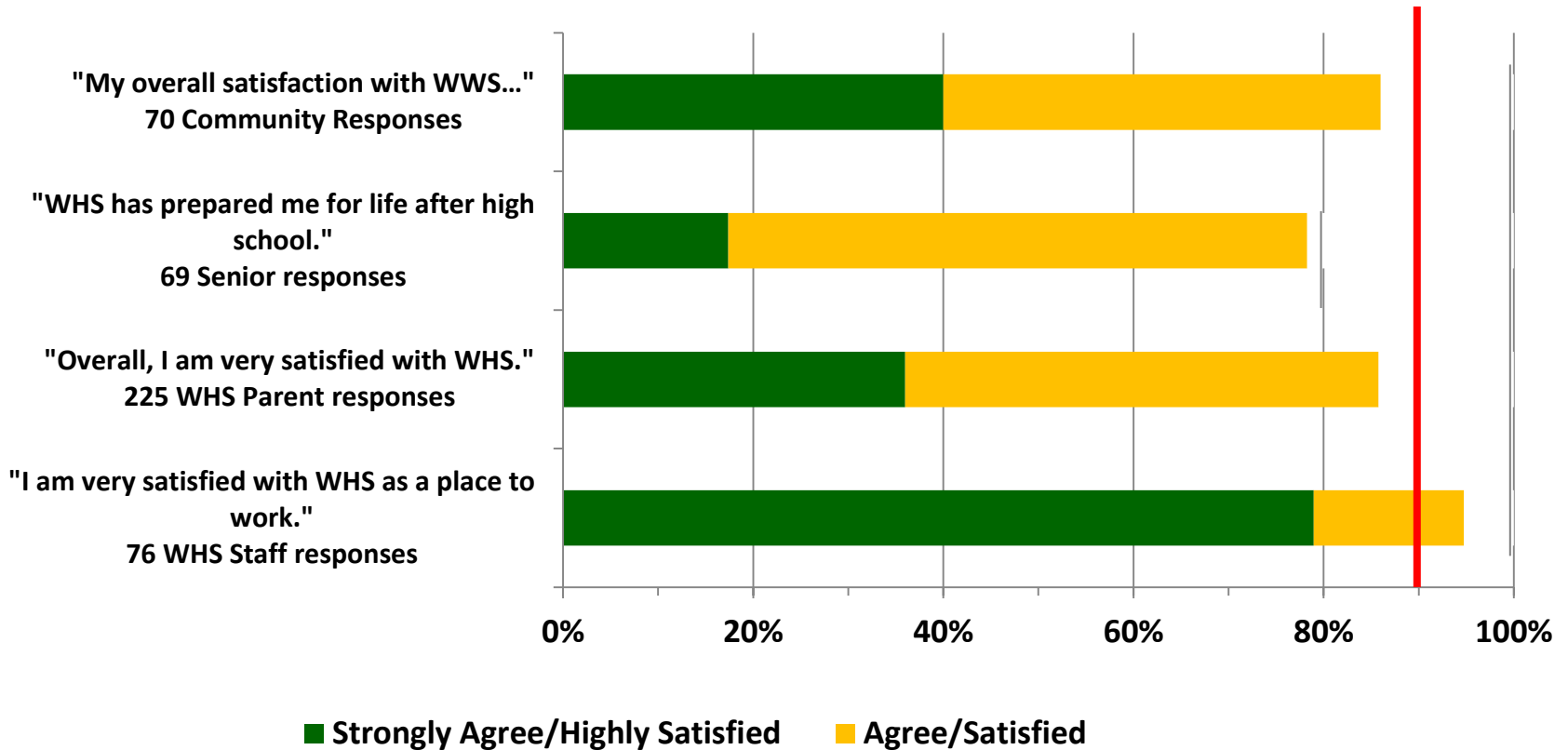
**WHS has completed 13 drills to date in the 2012-13 school year. During the 2011-2012 school year, WHS completed a total of 19 drills. The goal is that the number of Exemplary drills continues to increase over the number of Good as the year progresses.**





# Stakeholder Review

90% of students, staff, parents, and community members will continuously report an overall satisfaction level of satisfied or highly satisfied with Westfield High School.

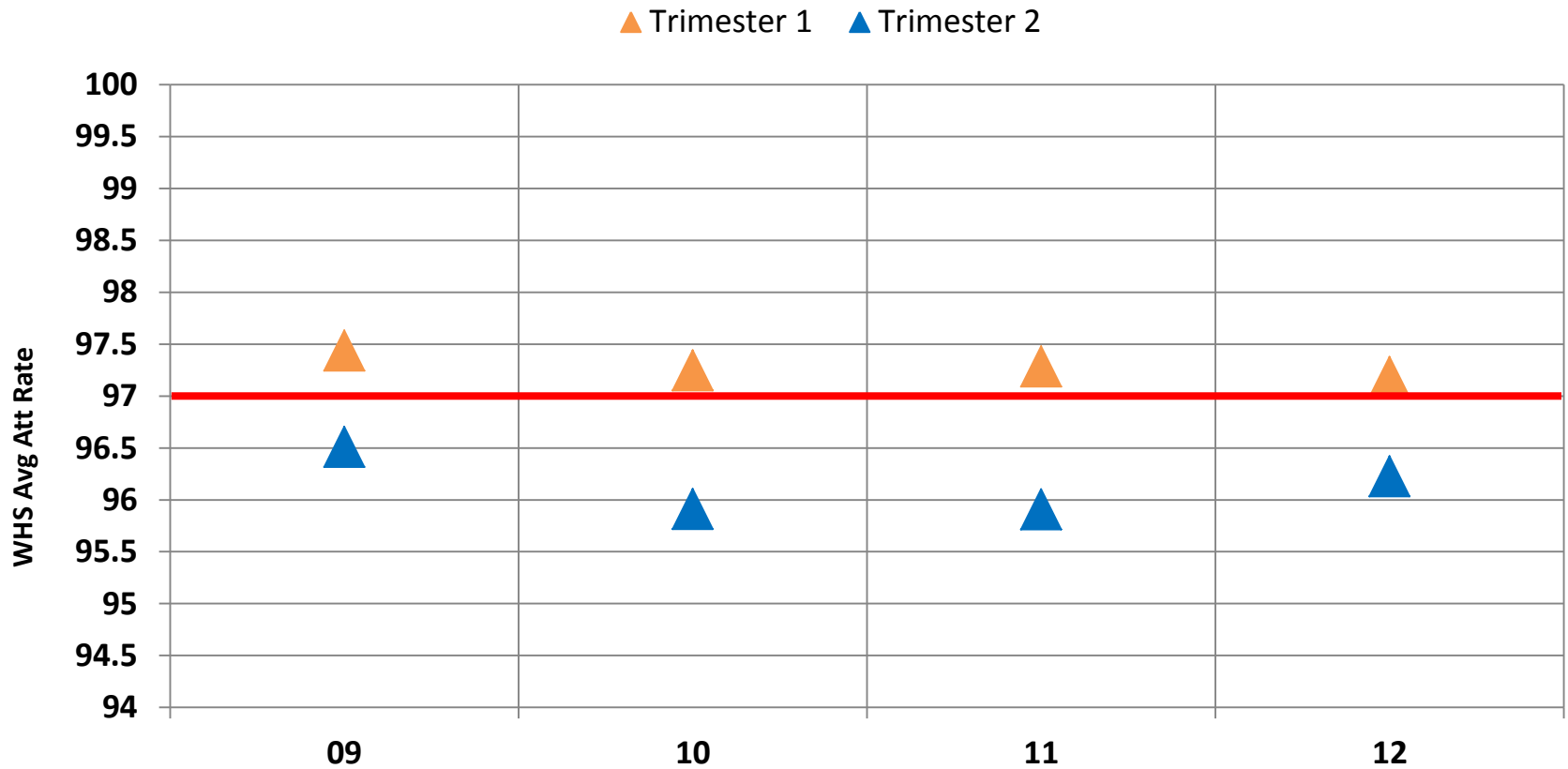


Results are compiled and reported at the end of each school year. Results above are as of June 2012.



# Stakeholder Review

WHS students will sustain a 97% or greater attendance rate each trimester.

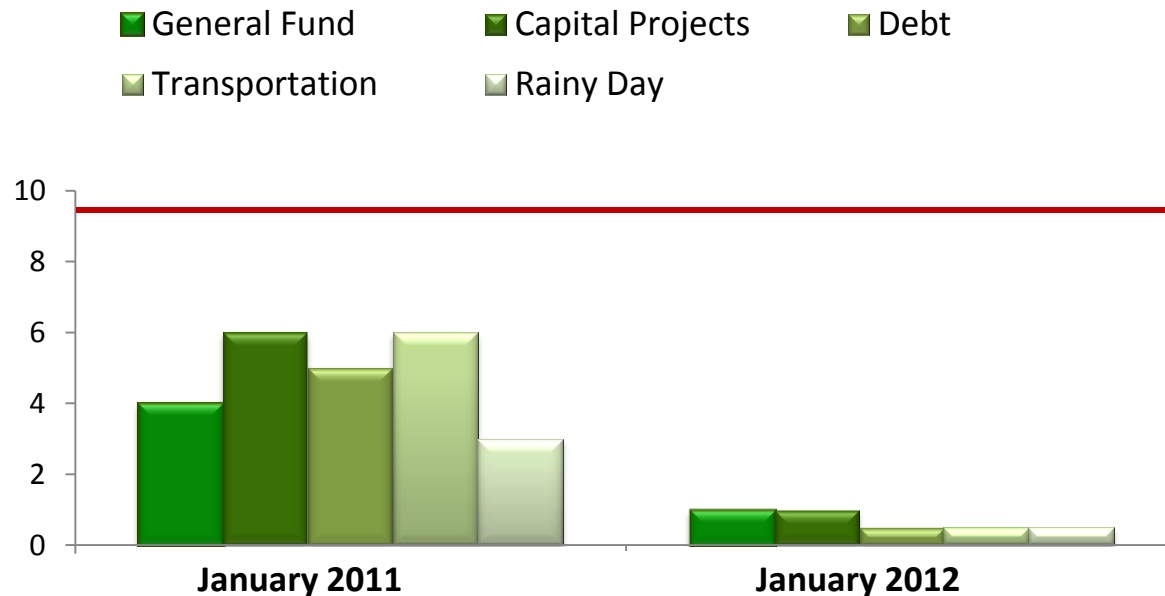


Results are compiled and reported at the end of each trimester. Results above are as of March 2013.



# Stakeholder Review

Westfield Washington Schools will achieve 8% year-end cash balances in all funds.



Cash balances have been depleted due to tax caps and decreased assessed value. Reduction of expenses to match decreased revenue is being addressed through cost containment processes and as a collaborative effort of the administration and staff assuring minimal impact on student learning. The goal for 2012 is to balance expenditures to current revenue and begin restoration of cash balances in all funds.

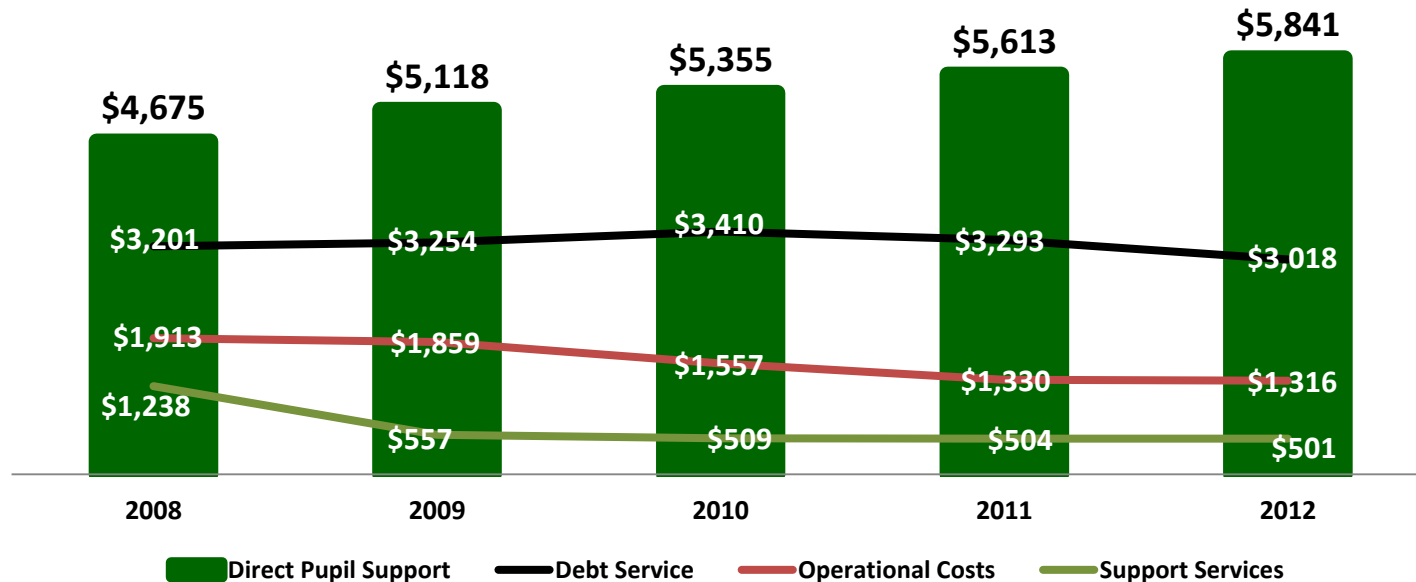


# Stakeholder Review

This is a shared district goal.

Total expenditures per student in non-instructional funds will not increase by more than 1% per year.

Available expenditures will be directed to the General Fund to meet instructional needs.



Direct pupil support includes those costs most directly connected to the student: instructional materials, staffing, etc.

WWS non-instructional funds are divided into three sub-categories:

1. debt service is the retirement of construction costs,
2. operational costs include maintenance of facilities and transportation, and
3. support services include staff and materials needed for supporting the business side of the organization.

**Public review of this goal is part of the July Board meeting.**